STATE OF NEVADA 1 EMPLOYEE-MANAGEMENT COMMITTEE 2 MEETING TRANSCRIPT 3 NOVEMBER 4, 2021 4 5 I mean, I figured that's what you were 6 PARKER: 7 supposed to do, right? That's what you were going, I -- I --I guess. Oh yeah. Don't get the bar. 8 9 DAVIES: I hit the bar time. I go --You know, people start saying, are you 10 PARKER: 11 guys gonna take a picture? Aw, you are aligned in your 12 thinking, right? No, what I told her was, get outta my head. That's a dangerous place to be. This. 13 Okay. Hi, I'm Terry. Department of RUSSELL: 14 Taxation. 15 16 UNIDENTIFIED FEMALE: Okay. Yes. How do you like the office? Um, I like it. I think it's interesting. 17 18 It's different though, because of being on the committee, but then also having to present to the committee at times. Like 19 20 last meeting, I was like, yeah, hey, how are you guys? Right? But then like, event, they may go, but like, well, what 21 ruling, if it's, if they're gonna take it. That's just who I 22 23 am. So I was just, I have to go over. So I actually think it's, and it's nice. I didn't expect to, there's other 24 25 agencies. It's only if it goes that it's number two. Yes.

That's all I'm actually thinking. So I thought probably today control that. Oh yeah. They'd have to mute. There's volume. Oh, there's your volume. I know you said that a few times. I wouldn't even say. That last meeting I attended I got the opportunity to sit there.

6DAVIES:All right. We have 9:01, um, I'm missing7my notes. Let me just go see if I can grab them. We'll call8the order when I get right back.

9 PARKER: Do we need a DAG? His notes for his 10 notes. It's gonna be a little bit late accident. I'm like 11 writing all my notes and then I was like, where's all my 12 stuff? Where, why didn't it print? And I'm in, uh, that's 13 two. Well, I moved out of the office. I was in to make room 14 for the new position that I ultimately got moved into that 15 office furniture.

16 DAVIES: I shared my notes so we could make copies 17 of them. I don't have my notes. So, uh, we'll proceed. 18 Where we get the DAG is, uh, currently engaged in the full and 19 uncontrolled joy of Nevada traffic.

20

Oh.

PARKER:

21 DAVIES: It was a wreck. And Las Vegas is being 22 its best. Um, so if you're Okay, Jennifer, as, uh, member of 23 the board, I'm gonna call the order and continue with no DAG 24 seeing as how, I don't feel that we need the DAG at this 25 point. I'm seeing a nod. Thank you, ma'am. So I have 9:02.

1	I'll call this meeting to order. Thank you. So the I
2	forgot my script because it's also in my notes. Sorry. This,
3	I'm gonna free free wing it. So this is the, uh, Emergency
4	Employee Management Committee meeting for Thursday, November
5	the 4th, 2021. We are here at the Grant Sawyer building. Um,
6	in the event of an emergency, we will exit that door there,
7	bail out that door there, make a headcount, make sure we all
8	got out in one piece and that we're safe. Jennifer, would you
9	care to give or would you have whoever's available to give,
10	uh, emergency evacuation instructions for a player? Please.
11	BAUER: Thanks, Mr. Chair. I'm sure that Nora
12	Johnson, acting coordinator would be happy to do so.
13	JOHNSON: Yes. In the event, Nora Johnson, for the
14	record, in the event of an emergency, we'll go out these doors
15	and depending on which direction the emergency is, we will go
16	out the front doors of the NSLA building and meet in the
17	grass. Or we will go out the back and meet in the courtyard
18	by the legislature.
19	DAVIES: Thank you. Uh, I wanna do a quick round
20	of introductions of the board. Um, I'm Gwyn Davies. I work
21	for the departmental vehicles. I'm serving as the chairperson
22	today.
23	RUSSELL: Teresa Russell University, Nevada Las
24	Vegas.
25	LEATHERS: Christina Leathers, Nevada Department of

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Corrections.

2 BAUER: Jennifer Bauer, State Public Charter 3 School Authority.

4 JOHNSON: Nora Johnson, Division of Human Resource 5 Management.

6 DAVIES: Thank you. Um, introduction, safety. Uh, 7 I will, uh, open for public comment. A note, uh, no vote or action may be taken upon any matter raised during public 8 9 comment until the matter itself has been specifically included on an agenda as an item upon which action may be taken. 10 11 Comments will be limited to five minutes per person. And persons making comments will be asked to begin by stating 12 their name for the record, public comment is open. 13 We have nobody down here making public comment update. 14 15 It appears not. Mr. Chair. BAUER: 16 DAVIES: Thank you. Then I will close public comment at this time. Uh, apparently I did this in the wrong 17 order. I should have read it. Committee introductions. 18 So over your updates. 19 20 BAUER: That's all right. 21 Um, and he survived Las Vegas traffic. DAVIES: He did. I'm here. 22 WEISS: 23 DAVIES: Um, first up, uh, first item on the menu, uh, on the agenda is the adoption of the agenda. 24

RUSSELL: Teresa Russell, for the record, I move

that we adopt the agenda. 1 Thank you. DAVIES: 2 Uh, Christina Leathers. Second. 3 LEATHERS: Uh -- uh, any discussion on the agenda, or 4 DAVIES: 5 I have a motion. Any discussion on the motion to adopt the 6 agenda? Hearing no discussion I'll move the vote. Aye. 7 MULTIPLE: Aye. Nays. Motion carried unanimously. Thank 8 DAVIES: 9 you. Uh, next item on the agenda is approval of the minutes 10 from July 8, 2021. 11 LEATHERS: Christina Leathers for the record, I have, uh, motion for approval. 12 Teresa Russell for the record. I'll 13 RUSSELL: second. 14 Thank you. Uh, any discussion? Hearing 15 DAVIES: none. Move the vote. Aye. 16 17 MULTIPLE: Aye. 18 DAVIES: Nays? Motion carries unanimously. Thank you. Second item is approval of the minutes from July 22nd. 19 20 Uh, do I have a motion? 21 RUSSELL: Teresa Russell for the record. I move 22 that we approve the minutes. 23 LEATHERS: Christina Leathers. Second. DAVIES: I have a first and a second. Any discussion? 24 25 Hearing none. Move the vote. Aye.

1	MULTIPLE: Aye.		
2	DAVIES: Nay. Motion carries unanimously. Thank		
3	you. All right. Next item is, uh, discussion and possible		
4	action related to grievance number 8132. Dana Thomas,		
5	Department of Public Safety. Uh, I'm working off my notes		
6	because I off my personal note memory notes because I did		
7	not get the se ah, same of the day. You do you have set		
8	you need to set the state this. Okay. Um, I I think this		
9	one might need a hearing. Uh, the person was given a letter		
10	of reprimand and, uh, so I'm gonna throw out that.		
11	LEATHERS: Hi Christina Leathers for the record. I		
12	actually read through, and I agree that this should go to		
13	hearing. It's, you know, let's, uh, I believe it's a they		
14	should agree to disagree in this situation, but I think that		
15	this is an opportunity for the employee and the employer to		
16	explain the situation.		
17	RUSSELL: Teresa Russell, for the record, I also		
18	agree.		
19	DAVIES: Ms. Jennifer.		
20	BAUER: Thank you Mr. Chair. Jennifer Bauer for		
21	the record, um, this is not a hearing. This is just, uh,		
22	contemplation of whether we should answer without a hearing or		
23	move this grievance to a hearing. Typically, the EMC doesn't		
24	have a precedent or reason to answer a grievance about		

25 disciplinary action issued based on precedent. So, um, I

agree with my committee members where this is, uh, written 1 reprimand that's being grieved. If you should go to hearing. 2 DAVIES: Well then, uh --3 Teresa Russell for the record. 4 RUSSELL: 5 DAVIES: Yes, ma'am. RUSSELL: I move it. I make a motion that we move 6 7 grievance 8132 forward for hearing set on a later date for an 8 agenda. 9 DAVIES: Thank you. I have a second for that. Christina Leathers. I'll second. 10 LEATHERS: 11 DAVIES: Thank you. Uh, believe we've kind of put the horse before the heart. We had discussion, but I'll open 12 up one set of discussion. Hearing none, I'll move to vote. 13 14 Aye. 15 MULTIPLE: Aye. Well that carried unanimously. Thank you. 16 DAVIES: I guess I'll ask for nays. Okay. I'm learning to be left-17 handed. 18 Okay. I'm left-handed. Is there's 19 BAUER: 20 something wrong? 21 DAVIES: No, there is something wrong with that. Non-dominant can be a challenge. 22 WEISS: 23 DAVIES: Yes. Uh, next item for discussion is discussion. Possible action related to grievance 7956 24 25 (inaudible), Department of Taxation.

RUSSELL: Did -- did your page two print? My page 1 Of this grievance? 2 two was blank. Oh. Of the grievance? 3 DAVIES: Yeah. Sure. 4 LEATHERS: 5 RUSSELL: Okay. LEATHERS: Yep. 6 7 LEATHERS: Did you wanna look at it for a second? 8 RUSSELL: No. Um, I -- I kind of have a gist of the 9 DAVIES: Yeah, there's --10 11 RUSSELL: I think I do. It was hard to get a gist on this because 12 DAVIES: I couldn't try to figure out. 13 14 LEATHERS: Yeah. Um, Christina Leather, for the record, I -- I was struggling to understand it from this. 15 Ιt 16 appears the employee was assigned a task. She wasn't sure about the task. 17 18 DAVIES: Yes. And then based on some of the responses, 19 LEATHERS: 20 it appears she may have asked for a reorg or a change in 21 supervision. Yeah. 22 DAVIES: 23 LEATHERS: But it doesn't really address that. You were told to do a task, but it also doesn't look like she got 24 25 any kind of corrective action. So I don't even know what it 8

1 is. We would be --

DAVIES: Thank you. 2 -- hearing to decide. 3 LEATHERS: I -- I couldn't quite see what the 4 DAVIES: 5 grievance was. And maybe it's just a lack of 6 LEATHERS: 7 understanding. Well, I -- I -- I think it's a 8 DAVIES: 9 communication issue. She attempted to reorganize the whole department to fix the communication issue. But, um, I -- I --10 11 we all agree that to -- to -- for it to be a grievance, that 12 has to be harm. Right. So, Ms. Jennifer, your thoughts. 13 BAUER: Thank you, Mr. Chair. Jennifer Bauer for the record, you are correct. Um, the definition of a 14 15 grievance means that the employee must have suffered an 16 injustice between the employee and the employer. Um, I don't see that the substance of this grievance rises to the level of 17 18 an injustice. Uh, I think the employee just disagrees with the communication and the leadership style. And the employee 19 20 has requested a chain of command change, which we do not have jurisdiction to, um, recite upon or to -- to direct. 21 So I 22 think that we should answer this grievance without a hearing 23 and, um, explain that we do not have jurisdiction and that there, um, appears not to have been an injustice. Or more 24 25 simply, we could just answer without a hearing based on lack

1 of jurisdiction of jurisdiction.

Um, lack of jurisdiction on the grounds DAVIES: 2 that she's asking us to reorganize her management structure. 3 Is that what you're saying, ma'am? 4 5 BAUER: Yeah. So -- so we want, we could cite the 6 -- the standard NS284.020 subsection two, where, um, nothing in the State Personnel Act shall, um, restrict an employee's 7 or an employer's ability to run its agency as it see fit. 8 9 DAVIES: I -- I -- I like where you're going. I -and I agree with where you're going. 10 11 LEATHERS: I agree. DAVIES: So, um, Teresa, you're the only one who 12 hasn't spoken up yet. Ma'am. 13 RUSSELL: Teresa Russell, for the record, I am in 14 agreement that we cannot mandate or change the agency 15 structure. How having both parties here to get their sides on 16 this might be beneficial to the grievant. We are not limited 17 18 to just the proposed resolution. What is the proposed resolution? 19 BAUER: 20 Well, the proposed resolution was DAVIES: confusing as all help. 'Cause it spoke about assembly bills, 21 which should now either been dropped or --22 23 RUSSELL: Passed. -- or passed into law. 24 DAVIES: Yes. And obviously we have no grounds. 25

1	RUSSELL: Well, here it is. The the therefore I		
2	request that my chain of command is changed to report to a		
3	different deputy.		
4	DAVIES: Oh, the very last sentence. Once you get		
5	past all the the shimmer.		
6	RUSSELL: I'm so sorry.		
7	DAVIES: No, it's, well, we can't do anything about		
8	that. I yeah, we have no jurisdiction to do that. I like		
9	to give everyone a venue to get their laundry out, but, uh, I		
10	can't see that we could, it's not within our wheelhouse.		
11	LEATHERS: Now, Christina Leathers for the record. I		
12	I will say, you know, Teresa, you asked me a question this		
13	morning about being on the committee, and I would say, um,		
14	I've sat in many of EMC where, um, the end result was not in		
15	the favor of the agreement. However, the question was, do you		
16	feel like you've been heard? And, um, to have something like		
17	this come to hearing, if we already know that we don't have		
18	jurisdiction, puts a lot of burden on the employee and the		
19	employer because they have to put together the packets and all		
20	of that. So my recommendation would be that we just say that		
21	we locked the jurisdiction and don't move forward to hearing.		
22	DAVIES: Teresa. I'm it it's just, it comes		
23	down to me with therefore request that the mic chain of		
24	command is changed.		
25	LEATHERS: Mm-hm. And going back to the		

1 DAVIES: And -- and --You said NAC member Bauer or NRA, what was LEATHERS: 2 3 Can you say it again? it? Nevada Revised Statutes 284.020. BAUER: 4 5 Subsection 2. DAVIES: Uh, subsection two. 6 7 LEATHERS: Okay. So the definition of a grievance. 8 DAVIES: 9 BAUER: Okay. Do you need me to pull the -- the statute of the regulation that defines a grievance? 10 11 LEATHERS: No, I just wanted to write down what you said because you said it so fast. 12 Oh, sorry. Been in my head for a few 13 BAUER: 14 years. This was done during the heat of -15 DAVIES: 16 LEATHERS: Legislation. Yeah. Legislation when everybody was on stress. 17 DAVIES: 18 I got a feeling by the time we hear it --LEATHERS: It -- it -- it --19 20 DAVIES: I don't think we should hear it because it pertains to stuff that we have no jurisdiction over. And I 21 22 don't see that there is, well, I don't -- I don't think 23 jurisdiction's an issue. I just don't think it -- this person is asking to change their chain of command, which is a 24 personnel issue. Not that they were done harm. 25 And

1 therefore, if there -- if this person has a bullying concern, 2 then they need to go again. Not to us, but to personnel. 3 Right.

4 JOHNSON: Personnel or EEO one or the other. 5 DAVIES: Yeah. Um, and seeing as how they issued 6 bullying, I think maybe we can recommend that they refer to 7 their complaint to the EEO at the same time.

8

JOHNSON: Mm-hm.

9 DAVIES: Um, all right.

10 LEATHERS: Uh, Christina Leathers for the record.
11 Um, I move to respond to grievance 7956 that the EMC lacks
12 jurisdiction on the basis of NS 284.020. Subsection two is,
13 this does not meet the definition of agreements, or I just
14 cross a whole bunch of --

15DAVIES:No -- no.Um, I would propose a friendly16amendment that this grievance, uh, be directed to the EOC for17their --

18 LEATHERS: Oh yes.

19 DAVIES: For their concerns regarding bullying.

20 LEATHERS: Agreed.

21 DAVIES: Friendly, mo -- friendly --

22 LEATHERS: Friendly motion accepted.

DAVIES: Friendly, then with a motion accepted.

24 Yes. Okay.

23

25

BAUER: Mr. Chair, may I offer another friendly

amendment? 1 DAVIES: You may, ma'am. It's not to me to accept 2 it. 3 I think the motion needs to include 4 BAUER: whether we're gonna answer this grievance without a hearing or 5 6 not. 7 Oh, thank you. LEATHERS: All right. Try again. 8 BAUER: 9 DAVIES: Nice piece of housekeeping. Thank you. And we're not -- we're gonna answer it without a hearing. So 10 11 do you wanna redo? BAUER: Yeah. 12 You -- you're, I see your pens at work. 13 DAVIES: And since we're on the topic of --14 BAUER: 15 DAVIES: Okay. -- friendly amendments, if I may, Mr. 16 BAUER: Chair J -- this is Jennifer. 17 18 DAVIES: Yes ma'am. Recognize me. Thank you. Um, uh, I don't necessarily 19 BAUER: 20 know that the federal EEOC is the right venue for a bullying 21 allegation. So I would not be in support of actually directing the employee in that venue. Um, I mean, if we -- if 22 23 we're concerned about the allegations, which I don't think are substantive or, um, appear to violate any of the protected 24 25 statutes or regulations, um, if we're still concerned, then we

can just put in a general statement that says, there may be 1 other venues the employee may pursue or something like that. 2 But I -- I don't think it does a service to the employee for 3 us to direct the employee to a venue that's not appropriate. 4 5 DAVIES: So -- okay. So you don't think they're, 6 uh, you we don't need to tell them to go down the road. That 7 won't be successful for them. 8 BAUER: Correct. 9 DAVIES: Uh, I have a motion in front of us, so we need to deal with that. Should we just move to vote, kill 10 11 that, and then --BAUER: Yes. 12 -- I'll take a second motion. 13 DAVIES: Well, we have -- I haven't heard a second, 14 RUSSELL: 15 so. 16 DAVIES: Oh. It's already dead. 17 RUSSELL: 18 DAVIES: It's already dead. You will say. Thank you. Thank you, Teresa. 19 20 Mr. Chair, this is Jennifer. BAUER: 21 Yes, ma'am. Thank you. Ms. Jennifer I DAVIES: 22 recognize you. 23 BAUER: I move to answer grievance number 7956 without a hearing based on lack of jurisdiction pursuant to 24 NRS 284.020. Subsection two. 25

1 LEATHERS: Member Leathers. Second. I have a motion and a second last chance 2 DAVIES: for discussion. Any discussion? Hearing none I move to vote. 3 4 Ayes. 5 MULTIPLE: Aye. 6 DAVIES: Aye. Nays? 7 UNIDENTIFIED FEMALE: Nay. Motion carries. Thank you. Oh, thank 8 DAVIES: 9 you. Next item for discussion is, and possible action is 10 grievance 8001. Brent Slope, Department of Transportation. Uh, member Leathers chair. 11 LEATHERS: Yes, ma'am. 12 DAVIES: Um, as this is, uh, we've had similar 13 LEATHERS: grievances, um, I believe two hearings ago where the, um, the 14 committee decided that as this is a Governor's mandate, it's 15 outside of the EMC's jurisdiction. And I think we could 16 answer this, um, based on previous, uh, decisions. 'Cause it 17 doesn't fall within the --18 It does not fall within there. 19 DAVIES: 20 LEATHERS: Unless the Governor gives us permission to, and I don't think that that's --21 22 He's also gonna send that position that, DAVIES: that permission down with a big fat promotion and, uh, a weak 23 24 25 LEATHERS: To the street.

DAVIES: A weaky Cancun for all of us. Yes. No, 1 the, uh, the offices of the state hold onto their power. 2 LEATHERS: 3 Mm-hm. Um, Mr. Chair, this is Jennifer. 4 BAUER: 5 DAVIES: Recognize chair, uh, recognize Ms. Bauer. Sorry. Losing my mind. 6 Thank you. Jennifer Bauer. For the 7 BAUER: record, I -- I did check the EMC database and I don't see 8 9 anything, um, related to this. So I'm gonna rely on, um, the previous members who sat for previous hearings, or current 10 11 members, actually, I'm sorry. Um, member Leathers, were you on the case with grievance Kaplan? And was that case about 12 masks or was it about COVID testing and vaccinations? 13 Um, it was about testing and vaccination, 14 LEATHERS: if memory serves me correct. 15 16 BAUER: Okay. Thank you. Uh, you're, um, uh, chair member Leathers? 17 LEATHERS: 18 DAVIES: Ma'am. 19 LEATHERS: Can we ask Reese to confirm, because we 20 don't have access once we do the hearing? 21 Jennifer Bauer for the record. We -- we BAUER: 22 do have access in the EMC database, but I didn't see anything 23 on upon a quick search. Um, bar isn't here today. The acting EMC coordinator is Nora. I don't know if Nora was here. 24 25 LEATHERS: Oh, Nora.

JOHNSON: Hi. Good morning. Uh, Nora Johnson, for 1 the record, um, the -- I do not believe that those decisions 2 were actually uploaded to the database, but they were sent to 3 the EMC committee for reference. Um, the Andrews and Kaplan, 4 5 I would have to go look. I do believe, uh, member Leathers is correct. It was test and Vax issues. And, uh, Tracy Dupree 6 was the chair. And I believe that the vote was as a Governor 7 appointed committee, the EMC lacks the jurisdiction to 8 9 supersede the Governor's mandate. And it was applied to both Andrews and Kaplan. 10 11 LEATHERS: Thank you, Your Honor. Mr. Chair, this is Jennifer. With that BAUER: 12 information, I would agree with, uh, member Leathers that this 13 grievance could be answered without a hearing based on 14 15 previous decisions. 16 DAVIES: But we do not have the power to -- as a -as a Governor appointed as that very --17 18 LEATHERS: We don't jurisdiction. DAVIES: We just write out. 19 20 LEATHERS: Yep. 21 We -- we don't have jurisdiction to BAUER: supersede a governor's emergency declaration or any directives 22 23 there under. I would agree that we do not have the 24 DAVIES: 25 authority to, to write off the mask rule. Um, and, uh, I

1 don't understand. Yeah. So --

2	BAUER: Mr. Chair, this is Jennifer. I wanna I
3	wanna make a an important point though that the grievance
4	isn't just mentioning the mask policy, but also the
5	vaccination and the testing. And the reason I make that
6	distinction is because we have subsequent grievances on the
7	agenda today that have, um, similar grievance purposes.
8	DAVIES: Well, I mean
9	LEATHERS: Uh, member Leather's chair, um, I I
10	I agree Jen. Uh, member Bauer, there are several grievances,
11	and this one does touch on, um, a lot of the points. Um, I
12	would, uh, just like to say that once the mandate came out,
13	um, the department administration did send out very specific
14	guidelines to the agencies. And there's those guidelines
15	are what these employees are grieving, but they're subsequent
16	to the Governor's mandate.
17	DAVIES: Yeah.
18	LEATHERS: So it covers testing, vaccination,
19	administratively, um, release time. All of those items are
20	covered after this mandate comes out.
21	DAVIES: I don't sound negative, but I wish
22	somebody had been written up for this, not just letter of
23	instruction, or I wish somebody had something where I, they
24	had suffered harm and then I could, I might even do it.
25	RUSSELL: Yeah. I think there was one. Teresa

Russell for the record. I think there -- there is --1 There is --DAVIES: 2 -- there is one where he got, uh, 3 RUSSELL: 4 subsequent breakups. 5 DAVIES: Right, but not yet. So, um, as to the 6 grievance of Mr. Brent Sloppy, uh, Teresa, you haven't had a 7 chance to talk, I apologize. Do you have anything that you --8 RUSSELL: I don't think I can add anything 9 additional. 10 DAVIES: Okay. 11 RUSSELL: In relation to this particular grievance. So it sounded like Jennifer had 99.8 12 DAVIES: percent of a motion, uh, would you like to -- to throw it out 13 there? 14 Sure. Mr. Chair, this is Jennifer. 15 BAUER: 16 DAVIES: Recognized. I move to answer grievance number 8001, 17 BAUER: 18 based on the EMC's lack of jurisdiction and lack of ability of a superseded a Governor's mandate. 19 20 Teresa Russell, for the record, I'll RUSSELL: second. 21 Last chance. Any discussion? 22 DAVIES: 23 JOHNSON: Um, Nora Johnson, for the record, are -are -- we, just so that I have it clear, are -- are we 24 25 actually doing this as a new motion based on lack of

1 jurisdiction, or is this going to be based on prior decision? Mr. Chairman, this is Jennifer. BAUER: 2 Recognize Ms. Bauer. 3 DAVIES: May I amend -- may I make a friendly 4 BAUER: 5 amendment to my own motion? Does it need to be a friendly amendment? 6 DAVIES: 7 Oh, it's been seconded. Yes, it does need to be. Um, yes, please make the amendment. 8 9 BAUER: Uh, I think Nora Johnson for reminding me that we also can answer based on previous decisions. Um, so I 10 11 think the motion should be something similar to, um, move to answer grievance number 8001 based on previous EMC decisions 12 that the EMC lacks jurisdiction and the authority to supersede 13 a Governor's mandate. 14 I'll second. 15 RUSSELL: 16 DAVIES: Seconded. So, discussion on the friendly 17 amendment. None. Move the vote. Aye. 18 MULTIPLE: Aye. Unanimous don't need for nays. Motion. 19 DAVIES: 20 Motion as read discussion. Hearing none. Move the vote on 21 motion. Aye. 22 MULTIPLE: Aye. 23 DAVIES: Aye. Mr. Chair, didn't we just vote? 24 BAUER: 25 DAVIES: We voted on the amendment right? Voted on 21

the amendment, then we have to vote on the motion itself. 1 Ts that not correct? 2 I -- I thought I was voting on a motion. 3 BAUER: I believe we were voting on the friendly 4 DAVIES: 5 amendment, which we accepted. And then maybe --Teresa Russell for the record, my under --6 RUSSELL: 7 granted, I don't have a book in front of me. My understanding of Robert's rules of order is the person making the motion and 8 9 the person seconding have to accept an amendment and then it

10 moves forward for jury vote.

11DAVIES:Okay, then we already voted.I apologize.12He's supposed to save me, buddy.

13 LEATHERS: He's like, mm-mm. I'll let you, Tracy's 14 doing everything.

15DAVIES:Thank you, Teresa. So, motion carries.16Done. Uh, next item discussion, possible action related to17grievance. 8021. Justin Shaw.

18 LEATHERS: Member Leathers chair. Um, this grievance 19 is, uh, very similar to the grievance we just heard, um, the 20 employees asking us to, uh, retract the testing and 21 vaccination policy set out for only state employees in the 22 emergency directives as signed by Governor.

23 DAVIES:

LEATHERS: Um, the -- the pre I -- my opinion, but the previous motion would suffice for this one as well. I --

So --

as Jim, as member Bauer so eloquently states. 1 I -- I -- I -- I agree. 2 DAVIES: Teresa. Teresa and Russell, for the record, I also 3 RUSSELL: 4 agree. 5 DAVIES: So --Mr. Chair, this is Jennifer. 6 BAUER: 7 Ma'am. DAVIES: I move to answer grievance number 8021 8 BAUER: 9 based on the EMC's previous decisions that lacks jurisdiction 10 and the ability to supersede a Governor's mandate. 11 DAVIES: I have a motion. Can I get a second? Teresa Russell for the record. 12 RUSSELL: I'11 13 second. 14 DAVIES: I have a motion and a second discussion. 15 Hearing none. Move to vote. Aye. 16 MULTIPLE: Aye. Nays? Motion carries unanimously. 17 DAVIES: Thank 18 you. Next item. Discussion and possible action related to grievance number 8129. Maurice Smith, Department of 19 20 Transportation. 21 Uh, member of Leathers for the record. LEATHERS: Um, I'm familiar with this process and, um, one, I don't think 22 23 we have jurisdiction when it comes to pay. And the NAC is very clear in DMS rules that if an employee is holding a 24 25 position, um, someone else cannot obtain the 5 percent acting.

So unless we can overturn that, I don't know that we have any 1 jurisdiction over this, although I would like it to go to 2 hearing, um, because I feel like there should be some kind of 3 resolution. So I'm kind of on the fence. 4 5 DAVIES: Um, I -- I -- I feel that there should be Um, the -- the grievance does feel that he's 6 a hearing. Yes. 7 been, I apologize. Um --8 LEATHERS: Um, 8129. 9 DAVIES: You are all right. 10 LEATHERS: No. 11 DAVIES: Okay. 8129. So I -- I feel that, uh, whether he's successful or not in the hearing, we are a venue 12 for this. And I feel it's -- it's appropriate to hear it. 13 Um, we've had two from the south. Jennifer, you wanna say 14 15 anything or that was fine, right? 16 BAUER: Yeah, sure. Um, Mr. Chair, this is Jennifer for the record. I, um, I think that we do have 17 18 jurisdiction over compensation issues in terms of whether, um, law grant or policy was complied with from the agency's 19 20 perspective towards the employee. Unfortunately, I don't have enough details here in the grievance responses by the employer 21 22 to determine if in fact this was actually resolved. Um, 23 because the step two response indicates, um, from Mike F-U-E-S-S, typically I'd like to meet with the grievance to discuss 24 25 before I show your response. Unfortunately, that was not

possible. I would like to meet with you this week if 1 I don't see where anything shows whether that 2 possible. meeting occurred and if in fact this issue was resolved. 3 Ι don't see, um, anything, I don't know of anything about like a 4 resolution conference that was offered or conducted in this 5 matter. So I unfortunately, I think we had to hear this, just 6 because I don't know if the grievance has actually been 7 resolved or if the meeting occurred that was mentioned in the 8 9 step two agency response. Thank you, Jennifer. 10 DAVIES: 11 RUSSELL: Teresa Russell, for the record, I make a motion to move grievance 8129. Forward to hearing. 12 I have a motion --13 DAVIES: LEATHERS: Member Leathers. Second. 14 I have a motion and a second. Did you 15 DAVIES: hear the motion, Jennifer? So, you know, we rolling on? 16 17 BAUER: Yes, sir. 18 DAVIES: Thank you. Uh, so that discussion on the motion, hearing none move to vote ayes aye. 19 20 MULTIPLE: Aye. 21 DAVIES: Nays. Hearing none. Motion carries Aye. 22 unanimously. Thank you. Next most -- next item on the agenda 23 is discussion and possible action related to grievance number 8178. Joel Reed, department of Transportation. 24 25 This is Christina Leathers. LEATHERS: For the

1	record. This grievance is somewhat similar to the previous		
2	two, with the exception that this employee is asking for paid		
3	administrative leave. Uh, again, the, um, the information		
4	that came out from the department administration was very		
5	clear on who could and could not get paid administrative		
6	leave. Um, and that was the guidance given to the agencies.		
7	So I don't know that the EMC has jurisdiction to now go		
8	against the department administration's guidance on how		
9	administrative leave is applied.		
10	DAVIES: Uh, okay. Now I've been reminded of which		
11	one it is. 'Cause I read it. Thank you.		
12	LEATHERS: You're very welcome.		
13	DAVIES: Um, all these pieces of paper.		
14	LEATHERS: Um, this was a big one.		
15	DAVIES: Yes. And, uh, don't appear return to me.		
16	Um, 8178. So yeah, I'm I'm just wanna be reminded of it		
17	somewhere. Oh, this is the one that was clipped.		
18	LEATHERS: Yeah. He's claiming quid quid pro quo.		
19	Um, even at the member Leathers for the record, even at		
20	step one, um, the response is, you know, I agree, but my		
21	direct supervisor can't answer this question. Administrative		
22	leave can only be granted by the appointing authority or the		
23	Division of Senior Resource Management. And I think, uh, NAC		
24	actually says the appointing authority.		
25	DAVIES: So the question is, what is his question?		

1 Can I have admin leave or can everybody be granted admin
2 leave?

3 LEATHERS: Yeah.

4 DAVIES: Um --

5 LEATHERS: Despite vaccination.

6 DAVIES: Regardless of --

7 LEATHERS: So, uh, Christina Leathers for the record, 8 as the individual who's had the authority to grant 9 administrative leave for the Nevada Department of Corrections, 10 um, we've been following the guidance. You're vaccinated, you 11 get -- and you get COVID, you get admin leave. If you're 12 unvaccinated and you get COVID, you have to use your own.

13 BAUER: Mr. Chair, this is Jennifer.

14 DAVIES: Recognize member Bauer.

Thank you. Um, though the agreement in 15 BAUER: this case, um, is requesting admin leave, I think our previous 16 decisions still apply because we lack jurisdiction, um, 17 18 obviously to supersede a Governor's mandate, but we also lack jurisdiction pursuant to NRS 2840.020. Subsection two, an 19 20 agency can run its affairs as it sees fit, and that also includes whether the appointing authority grants 21 22 administrative leave. So, um, the, these employees, while I 23 sympathize with their case, all the employees who filed a grievance that we are discussing today, I sympathize with 24 25 their case. There just isn't resolution that we can offer to

1	them because, um, personal beliefs are not a protected class.
2	So EEOC or anything like that would not apply. So quid pro
3	quo doesn't apply. Administrative leave is not an
4	entitlement. Um, and on a case by case basis, it may be
5	considered a reasonable accommodation, but I don't see
6	anything here where reasonable accommodation would be
7	warranted. So again, I think it's just up to the ability of
8	the agency to run its affairs as it sees fit. So we would
9	lack jurisdiction to, um, supersede that and the Governor's
10	mandate.
11	DAVIES: Teresa, what are you thinking?
12	RUSSELL: I I, Teresa Russell, for the record, I
13	don't have anything additional to add.
14	DAVIES: Yeah, I agree. There's nothing we can do
15	about the, I I mean, everything we've, we've agreed on so
16	far. I I I've been with, we don't have jurisdiction on
17	the thing. The the question the guy is asking is, excuse
18	me, where I formulate my thought. The question this grievance
19	is asking is, can I have admin pay? And I would like to
20	answer that question. However, um, has he had has he had
21	admin payn denied yet? So, again, substantively, he's not been
22	made less than home. He's not he hasn't been grieved. He
23	hasn't been harmed.
24	LEATHERS: Yeah.
25	DAVIES: So he, uh, I cannot preemptively hear. I

-- I, let me, I don't feel that we can hear a preemptive 1 grievance. Does that make sense? Did I just gobbly google it? 2 So I -- I think we need to deny the hearing on the fact that 3 it addresses issues that are, not only is it addressing issues 4 5 that we have no jurisdiction over, it's a preemptive grievance. So anybody got anything to throw in to the 6 discussion beyond that? 7 Mr. Chair, before I make a motion, this is 8 BAUER: 9 Jennifer. Ms. Jennifer. 10 DAVIES: 11 BAUER: Um, foreshadowing my motion is probably not going to address anything about a preemptive grievance 12 because, um, if we wanted to go down this path, which I do 13 not, we could assume that the employee is stating that he 14 15 feels he suffered an injustice because he was denied admin 16 leave. But again, that's not necessarily an injustice because that would be, um, stepping into the realm of how an agency 17 18 gets to run its affairs as sees fit, and also in accordance to the Governor's mandate. So with that, this is Jennifer. 19 I'd 20 like to make a motion. 21 DAVIES: Please go.

BAUER: I move to answer grievance number 8178
without an -- without a hearing. Based on EMC's previous
decisions that it lacks jurisdiction and the authority to
supersede a Governor's mandate.

LEATHERS: Uh, member Leathers. Second. 1 Have a motion to second. Any discussion? 2 DAVIES: Hearing none, I will move the vote. Aye. 3 LEATHERS: 4 Aye. 5 RUSSELL: Aye. BAUER: 6 Aye. 7 DAVIES: Nays, we are unanimous. Thank you. Discussion and possible action. The next item is, sorry. 8 9 Next item is discussion and possible action related to grievance. 8228. Matthew Shepherd, uh, from the Department 10 11 of Transportation. Member Leathers, for the record. 12 LEATHERS: That was it. You're here. 13 DAVIES: Thank you. LEATHERS: This -- this agreement again, is as 14 15 challenging the Governor's mandate, um, on testing all state 16 employees having be tested that are not vaccinated. Um, again, the -- the -- the mandate was given by the -- the 17 18 Governor's office. Um, for an agency to supersede that, especially an agency of the executive branch, there's no way 19 20 that they comply. And again, it's outside. I think it's 21 outside of our jurisdiction. 22 DAVIES: I agree. 23 RUSSELL: Teresa Russell, for the record, I'm also 24 in agreement. 25 Ms. Jennifer. DAVIES:

1 BAUER: Thank you, Mr. Chair. This is Jennifer. I move to answer grievance number 8228 without a hearing based 2 on EMC's previous decisions that it lacks jurisdiction and the 3 authority to toe a Governor's mandate. 4 5 DAVIES: Can I have a second? Do I have a second? RUSSELL: Teresa Russell, for the record, I'll 6 7 second. Any discussion? Hearing no discussion. 8 DAVIES: 9 Move the vote. Aye. 10 MULTIPLE: Aye. 11 DAVIES: There we go. Nays. We are unanimous. 12 Thank you. Next item is discussion and possible action related to grievance 82 29. Charles Berger, Department of 13 Transportation. 14 15 Uh, this is Christina Leathers for the LEATHERS: 16 record again. Um, grievance 8229 is, um, questioning the Governor's mandate on, uh, testing and progressive discipline. 17 18 Um, it's -- it's outside of our jurisdiction. Is that simple? I am in agreement on that. Um --19 DAVIES: 20 RUSSELL: Teresa Russell, for the record, I also 21 agree. Member Bauer. 22 DAVIES: 23 BAUER: Thank you, Mr. Chair. This is Jennifer. I'm moved to answer grievance number 8229 without a hearing 24 based on EMC's previous decisions that it lacks jurisdiction 25 31

and the authority to proceed a Governor's mandate. 1

Teresa Russell, for the record, I'll RUSSELL: 2 second. 3

I have a motion on the second. Any 4 DAVIES: 5 discussion? Hearing none. Move to vote. Ayes.

MULTIPLE: Aye.

6

16

20

7 DAVIES: Nays? Hearing none. We are unanimous. Thank you. Next item. Excuse me a second. 8

9 LEATHERS: Chair. Uh, Christina Leathers for the record. Um, the next four items are all from the same 10 11 grievance, and it appears that before he gets a response on one grievance, he opens another grievance, and then another 12 grievance and another grievance. Is it possible to hear them 13 together or we discuss them together? 14

15 I think that would be appropriate. DAVIES: LEATHERS: Yeah.

Any contrarian opinions? 17 DAVIES:

18 BAUER: Mr. Chair, this is Jennifer. I agree. Um, all four of these grievances address, 19 LEATHERS:

or sorry, Christina Leather for the record, all of these grievances are specific to the Governor's mandate on testing. 21 22 Um --

23 DAVIES: Can I just make one --

24 LEATHERS: Yes, you can.

25 DAVIES: -- quick check.

LEATHERS: Yes, you can check.

1

2 DAVIES: What do you think, mate? I -- I refer the 3 question to, uh, the DAG.

WEISS: If all the grievances are regarding the same issue, in essence, then yeah, they can be consolidated into one. Um, or they can be respond to one response.

DAVIES: Just wanted to make sure that we had
covered background before somebody shoots me. Thank you. Uh,
I apologize for the interruption member Leathers.

LEATHERS: No -- no, thank you, sir. I, um, thank you for verifying. But yes, all four grievances are essentially escalating, um, the COVID testing requirement as he's brings up a grievance and he's addressed as for not testing. He's grieving every time. So now we have four grievances. Um, two almost looked like they were submitted almost immediately because of the numbers are sequential.

17 DAVIES: Yep.

18 LEATHERS: Um, which is very unusual. What's the 19 grievance name on this? Um, Samuel Sanders. There was four 20 of them at first. I thought I misprinted.

21 DAVIES: Okay.

LEATHERS: But no, there's four separate grievances.
RUSSELL: Teresa Russell, for the record, I'm
concerned about grievance. I think it's 8365.

25 DAVIES: The last one.

1 RUSSELL: The one with the conditions in the testing The concerns of the blowing the nose and the 2 location. potential exposure, in my opinion, that one I do believe we 3 should move forward is not in reference to the mandate, but 4 5 the conditions -- the safety conditions in which the mandate is followed. I think this is the right number. 6 7 DAVIES: Yes. He complained about, was it the Ruby Road. 8 9 RUSSELL: Oh yeah. Ruby. But that --Ruby Rich. 10 DAVIES: 11 LEATHERS: No, that's Ruby, Ruby Vista Drive today. Uh, but, uh, Christina Leathers for the record. Please keep 12 in mind that when this testing mandate came out, the 13 Governor's office with the, um, department of Health and Human 14 15 Services and the State Health Department determined and set up 16 the testing locations. So the department doesn't have any authority or control over these testing locations. Um, they 17 18 were set up by the state. Not all agencies had internal testing, such as the Nevada Department Corrections. And so, 19 20 and he -- he actually says it's the state's COVID test sites. It's not DOT's COVID test sites. So DOT would only be able to 21 report it, and it looks like it was reported. So then it's on 22 the Department of Occupational Safety and --23 OSHA. 24 DAVIES: 25 LEATHERS: Yep. To investigate and determine.

DAVIES: I see what you're saying. Okay. 1 Teresa Russell, for the record, I still RUSSELL: 2 feel that we can move this forward. We may not be able to 3 change the location, but we can do written feedback to the 4 5 appropriate authority that there are concerns with the way things are being handled. We can't necessarily fix it, but we 6 can forward our concerns to the appropriate area. 7

8 LEATHERS: So, Christina Leathers, for the record, if 9 I'm hearing you correctly, we could address the grievance by 10 requesting that another, like OSHA investigate or --

11 RUSSELL: Or at least for our concerns to the 12 Governor's office with -- without having full information, I'm 13 not 100 percent sure where this should go. Therefore, for 14 this particular instance relating to the testing conditions, I 15 do believe this should be moved forward because we can forward 16 our concerns in written format. We can't mandate that 17 anything be done, but we can forward our concerns.

DAVIES: Oh, I see what you -- okay. Well then I see what you're saying. You're saying we can -- whereas we can't directly address the grievance, we can, as a role of this panel, bring concerns up to higher up and say, Hey, we need to take -- you need to take a look at this a little more seriously than

24 RUSSELL:

DAVIES:

Correct.

25

All right. I haven't thought about it

1

like that.

2 RUSSELL: It's not often that we do that, but I 3 think there's been at least two or three instances as a board 4 that has been, yeah.

5 LEATHERS: So Christina Leathers for the record, yes. 6 In fact, the EMC has submitted recommendations, uh, on to, uh, has made recommendations to the Dovernor for the Nevada 7 Department of Corrections to do this, or, and, or that in 8 9 fact, it was in a public meeting that a one of NDOC'S employees brought it up and the Governor said, well, why 10 11 haven't I seen the letter? I said, well, Governor, the EMC 12 has 45 days following the hearing to take such action. So we haven't done any time. 13

14DAVIES:All right, then you're saying, let's take15a look at this and see if there's a recommendation we can16make. So we'll move it to hearing.

17 RUSSELL: In reference. Jennifer, do you have
18 anything you wanna say before I --

19 DAVIES: I -- I apologize.

20 BAUER: Thank you, Teresa. Mr. Chair, this is 21 Jennifer.

22 DAVIES: Yes, ma'am.

BAUER: I agree with Theresa that the allegations
of unsafe testing conditions are serious. However, the EMC's
role is not to investigate unsafe working conditions or

1	testing conditions. Um, not withstanding that concern, the	
2	substance of the grievance also contains, um, um, uh,	
3	complaint and once resol uh, the grievance once resolution	
4	regarding discipline that was issued. And that is entirely	
5	within our jurisdiction, um, because the grievance is	
6	proposing in the resolution received the letter of reprimand.	
7	So, um, I think, um, I lean on my committee members, but I	
8	looked in the EMC database. I don't see anything yet. I	
9	don't know that the EMC has decided on, um, written reprimands	
10	issued for failure to comply with the testing mandate. So	
11	this might actually be the first chance that we get to hear a	
12	case for that purpose. And, um, it might be the first chance	
13	we get to decide on a case for that purpose. So for those	
14	reasons, I think we need to move this to a hearing.	
15	DAVIES: I think I can a	
16	JOHNSON: Sorry, Nora Johnson for the record.	
17	DAVIES: Yes, Nora.	
18	JOHNSON: Uh, just for the committees referenced,	
19	uh, member Bauer is correct. We have not as a committee yet	
20	heard or issued any decisions regarding anything outside of	
21	whether there's jurisdiction over the mandate. So any	
22	discipline, anything outside of that one that has few	
23	decisions for Andrews and Kaplan has not been decided at this	
24	time. Thank you.	
25	DAVIES: Thank you, Nora. So	

1 BAUER: With that, Mr. Chair, when you're ready. Uh, this is Jennifer. I'm ready with a motion, if you're 2 3 ready. This motion is pertaining to grievances. 4 DAVIES: Well, we have four. 5 BAUER: Eight. So the -- that's what I'm --6 DAVIES: 7 that's what I'm establishing. Grievances 8338, 8339, 8352, and 8365 in one. King caboodle. 8 9 JOHNSON: Yes, sir. Thank you, ma'am. Uh, if I -- I am -- I 10 DAVIES: 11 am ready If Nora's ready. We'll accept your motion. 12 RUSSELL: I'm ready. 13 LEATHERS: I'm ready. Mr. Chair, this is Jennifer. I move that 14 BAUER: we proceed with hearing grievance number 8338, 8339, 8352 and 15 16 8365. And I request that the EMC coordinator schedule all grievances to be heard at the same meeting. 17 18 DAVIES: Can I have a second please? Teresa Russell for the record, I'll 19 RUSSELL: 20 second. 21 Any discussion further to the motion. DAVIES: 22 JOHNSON: Uh, Nora Johnson, for the record, I do 23 have a question for our DAG. WEISS: 24 Yes, Nora. 25 JOHNSON: Uh, just for the purposes of 38

correspondence and, um, record keeping, can we combine this 1 and effectively call it Sanders at all? 2 Yeah, I -- I think we can -- in the 3 WEISS: letter, we can say that, uh, all four grievances are being 4 5 consolidated, um, into one -- one matter for one hearing. Perfect. Thank you so much. 6 JOHNSON: 7 You're welcome. WEISS: 8 DAVIES: Any other discussion? Thank you for that 9 hearing. No discussion. I will move the vote. Aye. 10 MULTIPLE: Aye. 11 DAVIES: Nays. Thank you. We are unanimous. Motion carries. Next item is public comment. Again, I will 12 13 read the verbiage. No vote or action may be taken upon a matter raised during public comment until the matter itself 14 15 has been specifically included on the agenda as an item upon 16 which action may be taken. Comments will be limited to five 17 minutes per person, and persons making comments will be asked 18 to begin by stating their name for the record board. I'm gonna open public comments. I have nobody down here. Do you 19 20 have anybody up north who'd like to make a public comment? 21 Ms. Bauer. Mr. Chair, this is Jennifer. I would like 22 BAUER: 23 to make a public comment. Uh, we recognize Jennifer Bauer. 24 DAVIES: 25 BAUER: Thank you. Um, my public comment is

directed at she's gonna Hhte me. Denise Lucy Seymour, um, 1 today, yeah, she's not my friend right now, but, um, I'm gonna 2 do it anyways. Today is Denise's last day representing the 3 division of Human Resource Management and the Santa Nevada at 4 5 an employee management committee. And I did not want that last day to go before she retires. Um, I personally have 6 worked with her for years. She's been a trusted colleague, a 7 trusted confidant, um, incredibly reasonable, incredibly 8 9 rational, incredibly knowledgeable. She exemplifies state service, state customer service. She exemplifies what we need 10 11 in service. If we could clone her, I would like to do it about 5,000 times over. Um, she has not accepted my requests 12 13 to stay and not retire. So, um, I -- I just want to congratulate you, Denise Seymour, on your retirement. Um, I 14 15 want to say how much you will be missed personally as a member 16 of the EMC and as a manager in state service. Um, I don't know what I'm gonna do without you. I might find you at home 17 18 and call you still. That's okay. Um, but nevertheless, I did not want this day to go without recognizing the loss of this 19 20 committee. And the state of N -- state of Nevada is going to incur when you officially retire. Um, congratulations again, 21 22 thank you for everything you have done for Nevadans, for state 23 agencies, for grievance. And, um, I wish you all the best. You time may make public comment. 24 DENISE: Woo. 25 DAVIES: Well, I don't know about that.

1	DENISE: I last say, um, I have to say that I've			
2	always impressed with, with our committee that, um, and I seen			
3	your praises as far as your professionalism and your your			
4	effort and time being so generous and really, uh, parsing			
5	these grievances and trying to see, drill down and see the			
6	real issue and analyzing, um, if it if those if those			
7	employees need to have a have a a floor to say something			
8	or, uh, or just blowing off steam. All right? But, uh,			
9	hopefully, aside from being professional, I think some of			
10	some of the committee members will be glad that they won't see			
11	my my face up in the in the audience. Um, that's why I			
12	always have my face down now, so that that they don't			
13	they won't look at me anymore. But, otherwise, I I commend			
14	all of you. Thank you. I hope that we've had laps along the			
15	way also, because uh, believe it or not, I am a I'm a a			
16	real jokester also. So thank you very much. Really			
17	appreciate all of you.			
18	LEATHERS: Thank you, Denise.			
19	DAVIES: Thank you, Denise.			
20	DENISE: Thank you, Jennifer.			
21	DAVIES: Thank you. Jennifer, thank you very much			
22	for, uh, reminding us to take time to thank those who are			
23	are, uh, and have been of great service to the state. Uh, any			
24	other public comment? None. All right. I will close public			
25	comment. Thank you very much. Next item, the adjournment,			

1 || uh, meeting adjourned.

2	LEATHERS:	Үау. Woo.
3	RUSSELL:	Thank you everybody.
4	BAUER:	Thank you.
5	DAVIES:	Thank you, Jennifer.
6	JOHNSON:	Thank you. Have a good day.
7	DAVIES:	Thank you, Nora.
8	BAUER:	Thank you Nora.
9	DAVIES:	Thank you Denise.
10	LEATHERS:	We appreciate you.
11	DAVIES:	We're good.
12	BAUER:	We're good here because Denise is gonna be
13	gone. So who am I	gonna look at?
14	WEISS:	You can you can always look at me.
15	BAUER:	I'm gonna I'm gonna need you to reserve
16	that chair for your	self, okay? And I'm gonna need you to be
17	in that position ev	very time I am on a hearing. All right?
18	*** END OF ME	ETING ***
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